

AGENDA ITEM NO: 4

Report To: Inverclyde Integration Joint Date: 9 September 2024

Board

Report By: Kate Rocks Report No: IJB/13/2024/CG

Chief Officer

Inverclyde Health & Social Care

Partnership

Contact Officer: Craig Given Contact No: Internal

Chief Financial Officer

Subject: Financial Monitoring Report 2024/25 Period 3

1.0 PURPOSE AND SUMMARY

1.1 ⊠For Decision □For Information/Noting

- 1.2 The purpose of this report is to advise the Inverciyde Integration Joint Board (IJB) of the Revenue and Capital Budgets projected financial outturn for the year as at 30 June 2024.
- 1.3 The IJB set their revenue budget for 2024/25 on 25 March 2024, which included the use of £0.709m of reserves.
- 1.4 Funding of £73.714m was delegated by Inverclyde Council to the IJB for 2024/25. Subsequent adjustments of £0.182m have been added and are reflected in the Appendices, giving a revised contribution of £73.896m.
- 1.5 At the time of setting the budget, indicative funding of £135.566m was delegated from the Health Board, including £35.398m for Set Aside for Inverclyde's share of large hospital functions and £19.132m of Resource Transfer to social care budgets. Further budgets have been allocated or adjusted up to Period 3 totalling £5.207m, including increased set aside and Scottish Government funding allocations resulting in a revised budget for reporting purposes of £140.998m.
- 1.6 As at 30 June 2024, it is projected that the IJB revenue budget will have an overall overspend of £0.495m: -
 - Social care services are projected to be overspent by £0.216m.
 - Health Services are projected to be overspent by £0.279m.

Should this overspend remain at the end of the financial year it can be contained by making a draw on appropriate reserves. For the purposes of this report this potential draw is shown against general reserves.

- 1.7 As at 1st April 2024 the IJB held a number of Earmarked and General Reserves which are managed in line with the IJB Reserves Policy. The total Earmarked Reserves (EMR) held at the start of the 2024/25 financial year were £19.287m, with £1.561m in General Reserves. Use of General Reserve of £0.709 towards funding the overall revenue budget for the year have been reflected in the figures held in this report and in Appendix 8 (EMR updated). The current projected year end position on reserves is a carry forward of £12.220m, and for the purposes of this report, assumes that the current projected overspend of £0.495m will be funded from reserves held at this stage, as noted at 1.6.
- 1.8 The Social Work capital budget is £9.707m over the life of the projects with £5.447m projected to be spent in 2024/25. Slippage of £0.200m is currently being reported against the Swift Replacement project. Expenditure on all capital projects to 30 June 2024 is £0.012m (0.21% of approved budget, 0.22% revised projection). Appendix 7 details capital budgets and a full update is provided at Section 10.
- 1.9 NHS capital budgets are managed by NHS Greater Glasgow and Clyde and are not reported as part of the IJB's overall position. Officers attend and contribute to the Greater Glasgow and Clyde HSCP Capital Planning Group, which gives oversight of associated projects. A general update is provided in section 10 of this report.

2.0 RECOMMENDATIONS

- 2.1 It is recommended that the Integration Joint Board:
 - 1. Notes the current Period 3 forecast position for 2024/25 as detailed in the report and Appendices 1-3, and the assumption that this will be funded from reserves held.
 - 2. Approves the proposed budget realignments and virement (Appendix 4) and authorises officers to issue revised directions to the Council and/or Health Board as required on the basis of the revised figures enclosed (Appendix 5);
 - 3. Notes the position on the Transformation Fund and approves the transfer of uncommitted funding to the new innovation fund (Appendix 6);
 - 4. Notes the current capital position (Appendix 7);
 - 5. Notes the current Earmarked Reserves position (Appendix 8).
 - 6. Notes the key assumptions within the forecasts detailed at section 10.4.

Kate Rocks Chief Officer Inverclyde Health and Social Care Partnership

3.0 BACKGROUND AND CONTEXT

3.1 From 1 April 2016 the Health Board and Council delegated functions and are making payments to the IJB in respect of those functions as set out in the integration scheme. The Health Board have also "set aside" an amount in respect of large hospital functions covered by the integration scheme.

The IJB Budget for 2024/25 was set on 25 March 2024 based on confirmed Inverciyde Council Funding and indicative NHS GG&C funding. The current total integrated budget is £214.894m, with a projected overspend of £0.495m. The table below summarises the budget and funding from partners, together with the projected operating outturn for the year as at 31 March 2025. It is assumed that the projected overspend will be met from reserves at this stage.

	Revised Budget 2024/25 £000	Projected Outturn £000	Projected Over/(Under) Spend £000	
Social Work Services*	73,896	74,112	216	
Health Services*	103,328	103,607	279	
Set Aside	37,670	37,670	0	
HSCP NET EXPENDITURE	214,894	215,389	495	
FUNDED BY Transfer from / (to) Reserves NHS Contribution to the	-	495	495	
IJB	140,998	140,998		
Council Contribution to the IJB	73,896	73,896		
HSCP FUNDING	214,894	214,894	495	
Planned net Use of Reserves as at Period 3		6,592		
Projected HSCP operating (Surplus)/Deficit		495		
Annual Accounts CIES Projected Position DEFICIT/(SURPLUS)		7,087		

^{*}excluding resource transfer

3.2 Appendix 1 provides the overall projected financial position for the partnership showing both the subjective and objective analysis of projections.

4.0 SOCIAL CARE

- 4.1 Appendix 2 shows the projected position as at Period 3 for Social Care services. It is currently anticipated that Social Care services will overspend by £0.216m in 2024/25.
- 4.2 The following sections will provide an overview of the main projected variances against Social Care delegated functions.

- 4.3 The main areas of overspend within Social Care are as follows: -
 - Children and Families is currently projecting an overall overspend of £4.423m. Client commitments is projected to overspend by £3.959m. A review group will continue to meet regularly to closely monitor these placements throughout the year to ensure a focussed approach on placements and the associated financial implications, with a view to management action bringing down the overall costs. The projected overspend is broken down by service area in the table below:

Children & Families Client Commitments	Projected Overspend £m
External Residential Placements	2.289
Fostering, Adoption & Kinship including Continuing Care	0.665
Supported Living	0.194
Home Care, Respite, Direct Payments, Additional Support	0.811
	3.959

- Within employee costs there is a net projected overspend of £0.456m, which is largely due to temporary posts throughout the service.
- It is currently expected that the overspend in the service can be managed within the
 overall position, however, a smoothing reserve of £0.466m is available for use in relation
 to Children's residential placements if required should an overspend remain at the end of
 the financial year.
- A projected overspend on client commitments of £0.233m, offset by a projected underspend of £0.141m on employee costs in relation to current vacancy levels, are the main reasons for the overall projected overspend for Learning Disability.
 A smoothing reserve is held for Learning Disability client commitments should it be required as the financial year progresses, but it is currently not expected to be drawn.
- The projected overspend of £0.108m against the homelessness service relates mainly to £0.047m security costs for the Inverclyde Centre and £0.060m Agency costs covering vacancies.
- 4.4 The main areas of under spend within Social Care are as follows: -
 - Employee costs for the internal care at home service are currently projected to underspend by £0.179m. This is related to the current level of vacancies held by the service.
 - The external care at home service is projecting an underspend of £0.426m, which is related to the commencement of the new framework contract with several new providers coming on stream, along with staffing shortages in the sector. Projections will be updated as and when hours are allocated to the new framework providers.
 - For residential and nursing placements an underspend of £0.300m is projected, with bed levels at and projected to be at similar levels to those in 2023/24.
 - The underspends noted above are contributing to an overall projected underspend of £0.868m for Older Persons at this stage.

- A smoothing reserve is held for Residential and Nursing placements should it be required as the financial year progresses, but it is currently not expected to be drawn.
- Assessment and Care Management is expected to have a year end underspend of £0.084m is currently anticipated for the service. Current commitments for respite and short breaks indicate a year end underspend of £0.090m is anticipated. This projection is based on current committed use of the service and will be updated as the year progresses.
- Mental Health services Employee costs are projected to underspend by £0.147m. This is related to the current level of vacancies held by the service.
- As at 30 June 2024, an underspend of £0.041m for client packages are currently anticipated for the ADRS service for the year and is the main variance contributing to the overall projections reported.
- Pension monies and progress against the agreed saving are the main reasons for the projected underspend of £3.230m.
- Following the temporary reduction to the employer's superannuation contribution, the HSCP has £3.109m on a non-recurring basis to support the service redesign of Children and Families. This will now be used in full to offset the overspend currently projected.

5.0 HEALTH

- 5.1 Appendix 3 shows the projected position as at Period 3 for Health services. It is currently anticipated that Health services will overspend by £0.279m in 2024/25
- 5.2 The main areas of overspend within Health Services are as follows: -
 - Mental Health In-Patient services is currently forecast to overspend by £0.544m. This is mainly attributable to an overspends on employee costs due to continuing recruitment issues, enhanced observations and increased clinical activity for nursing and medical staff. This is partially offset by underspends of £0.211m in the Mental Health Communities budget.
 - The prescribing budget is currently projecting an overspend of £0.851m. The current projection is based on data provided by NHS Greater Glasgow and Clyde. There continue to be factors affecting prescribing spend which are outwith our control such as the conflict in Ukraine. Inflationary pressures and supply issues where medicines are sourced from Europe. This projection includes the use of £0.563m of smoothing reserves. The prescribing budget has been under pressure for a number of years now and is a national issue. Most drugs have seen significant increases in price over the last few years. To help with this issue there is a Greater Glasgow and Clyde wide savings initiative to help reduce the impact of these price increases. This has included working with our partners who prescribe to look at different ways to help reduce costs. These include the switching to less expensive generic drugs, better waste medicine management and only prescribing clinically necessary drugs. The Great Glasgow and Clyde wide initiatives have a £1.3m target for Inverciyde. We are assuming this will be met in 24/25. In addition to this Invercive HSCP is also developing plans for more local initiatives, working with our GP practices and HSCP prescribing clinicians to make savings in this area. This has an initial target of £0.5m against this.

These are offset by underspends in the following areas: -

• There are underspends throughout services on employee costs in relation to recruitment and retention issues. The main variances arise in the following services; Children and Families £0.0.59m, Health and Community Care £0.111m, Alcohol and Drug Recovery Services £0.131m, Mental Health – Communities £0.211m, Admin and Management £0.140m, Strategy and Support Services £0.118m and Financial Planning £0.333m.

5.3 Set Aside

The Set Aside budget set for 2024/25 is £37.670m. The Set aside arrangement results in a balanced position each year end.

- The Set Aside budget is the amount "set aside" for each IJB's consumption of large hospital services.
- Initial Set Aside base budgets for each IJB were based on their historic use of certain Acute Services including A&E Inpatient and Outpatient, general medicine, Rehab medicine, Respiratory medicine and geriatric medicine.
- Legislation sets out that Integration Authorities are responsible for the strategic planning
 of hospital services most commonly associated with the emergency care pathway along
 with primary and community health care and social care.
- The Set Aside functions and how they are used and managed going forward are heavily tied into the commissioning/market facilitation work that is ongoing

6.0 SAVINGS UPDATE

6.1 In March 2024 the IJB agreed to a 2-year budget which included as number of savings initiatives. These savings have been taken forward as part of an overall Savings Delivery Board and Savings Sub Groups which has representation from all stakeholders. The below table shows the progress made to date against the over savings required for the next 2 years.

			Still to be	2025/2	Achieved at	Still to be
	2024/25	Achieved at	achiev	6	30/06/20	achiev
Saving Title	Target	30/06/2024	ed	Target	24	ed
Redesign of Children's Community Supports	15	0	15	15	0	15
Day Service redesign	239	239	0	0	0	0
Review of Respite Services	257	257	0	0	0	0
Review of commissioning arrangements	250	134	116	250	0	250
Payroll management target - Council	450	450	0	0	0	0
Payroll management target -Health	150	150	0	0	0	0
Review of previous year underspends/budget adjustments	490	490	0	0	0	0
Review of long-term vacancies	250	178	72	0	0	0
Review of Adult Services self- directed supports	500	0	500	500	0	500
Education Placement Support	0	0	0	83	0	83
Review of Community Alarms		0				
Service	0	U	0	72	0	72
Independent Living Service	0	0	0	200	0	200
Supported Living Service	0	0	0	100	0	100
Integrated Front Doors	0	0	0	380	101	279

Residential / Nursing Care Home						
Beds	0	0	0	99	0	99
Review of Strategic Services	0	0	0	231	92	139
Business Support Review	0	0	0	300	258	42
Homemakers	0	0	0	167	0	167
Review of Senior Staff Structure	0	0	0	400	0	400
<u>Totals</u>	<u>2,601</u>	<u>1,898</u>	<u>703</u>	2,797	<u>451</u>	<u>2,346</u>

7.0 RESERVES

The IJB holds a number of Earmarked and General Reserves; these are managed in line with the IJB Reserves Policy. The total Earmarked Reserves (EMR) available at the start of this financial year were £17.726m, with £1.561m in General Reserves, giving a total Reserve of £19.287m. As part of the budget setting process, contributions from general reserves of £0.709m were agreed for the IJB to present a balanced budget for 2024/25 financial year. These contributions are reflected in Appendix 8.

The current projected year-end position on earmarked reserves is a carry forward of £12.220m to allow continuation of current projects and retention of any unused smoothing reserves. This also assume reserves are required to fund the current projected overspend.

The current projected overall position is summarised below: -

	Opening Balance 2023/24	Projected Spend 2023/24	Projected C/fwd to 2024/25
Ear-Marked Reserves	£000s	£000s	£000s
Scottish Government Funding - funding ringfenced for specific initiatives	3,366	1,262	2,104
Existing Projects/Commitments - many of these are for projects that span more than 1 year (incl new specific earmarking)	7,775	2,949	4,826
Transformation Projects - non recurring money to deliver transformational change	2,177	613	1,564
Budget Smoothing - monies held as a contingency for specific volatile budgets such as Residential Services and Prescribing to smooth out in year one off pressures	4,408	563	3,845
TOTAL Ear-Marked Reserves	17,726	5,387	12,339
General Reserves	1,561	709	852
In Year (Surplus)/Deficit going (to)/from reserves		495	(495)
TOTAL Reserves	19,287	6,591	12,696

8.0 VIREMENT AND OTHER BUDGET MOVEMENTS AND DIRECTIONS

Appendix 4 details the virements and other budget movements that the IJB is requested to approve. These changes have been reflected in this report. The Directions which are issued to the Health Board and Council require to be updated in line with these proposed budget changes and updated Directions are shown in Appendix 5. These require to be issued to the Council and

Health Board to ensure that all services are procured and delivered in line with Best Value principles.

9.0 TRANSFORMATION FUND

The Transformation Fund was set up at the end of 2018/19. At the beginning of this financial year, the Fund balance was £1.226m. Spend against the plan was done on a bid's basis through the Transformation Board. Appendix 6 details the agreed commitments against the fund. At present there is £0.479m uncommitted. At the most recent Transformation Board it was agreed that any remaining funding should be transferred to a new innovation fund whereby funding will be awarded to programmes who can present business cases to a new innovation group. This process will mirror recent successful initiatives currently conducted through the Lens initiative.

10.0 2024/25 CAPITAL POSITION

10.1 The Social Work capital budget is £9.707m over the life of the projects with £3.447m projected to be spent in 2024/25. Expenditure on all capital projects to 30 June 2024 is £0.012m (0.35% of approved budget). Appendix 4 details capital budgets.

New Community Hub

- Detailed planning approval is in place. Demolition and first stage building warrants are in place with second stage submitted. Engagement continues in respect of the current statutory approvals related to amendments and discharge of pre-commencement planning conditions:
- As previously reported, there has been slippage on the programme due to delays associated
 with the market testing process, re-tender exercise and the discovery of a variety of species
 of nesting birds across the site identified as part of the pre-construction ecological survey;
- Final hub stage 2 report has been issued which informed the update to the May 2024 scrutiny panel and integration joint board meetings with approval to progress the project obtained at the meeting of the Policy and Resources Committee in June 2024;
- The finalisation of the development agreement is on-going with financial close targeted for mid to late August;
- The construction programme is being finalised as part of the process above and site start date to be informed through further ecological survey in early August.

10.2 SWIFT replacement

Following agreement by Senior Leadership and OLM, the local implementation of ECLIPSE has been postponed until July 2025. It is anticipated that by this time, OLM will have further developed ECLIPSE into a more complete system for local implementation. Bi-Monthly meetings between OLM and HSCP representatives are now taking place, to ensure we remain in contact and are regularly updated with the ongoing ECLIPSE developments.

10.3 **Health Capital**

Greater Glasgow and Clyde Health Board are responsible for capital spend on Health properties used by the Inverclyde HSCP. The Primary Care Improvement Plan earmarked reserve is being utilised to fund some minor works to assist delivery of the plan. There are also some minor works allocations on a non-recurring basis which are available to fund work on Health properties. Spend is progressing on this allocation for 2024/25 financial year.

10.4 KEY ASSUMPTIONS

- These forecasts are based on information provided from the Council and Health Board ledgers.
- Prescribing forecasts are based on advice from the Health Board prescribing team using the latest available actuals and horizon scanning techniques.

11.0 IMPLICATIONS

11.1 The table below shows whether risks and implications apply if the recommendation(s) is(are) agreed:

SUBJECT	YES	NO
Financial	Х	
Legal/Risk		X
Human Resources		X
Strategic Plan Priorities	Х	
Equalities, Fairer Scotland Duty & Children and Young People		X
Clinical or Care Governance		X
National Wellbeing Outcomes		X
Environmental & Sustainability		X
Data Protection		Χ

11.2 Finance

One off Costs

Cost Centre	Budget Heading	Budget Years	Proposed Spend this Report	Virement From	Other Comments
N/A					Contained in report.

Annually Recurring Costs/ (Savings)

Cost Centre	Budget Heading	With Effect from	Annual Net Impact	Virement From (If Applicabl e)	Other Comments
N/A					Contained in report.

11.3 Legal/Risk

There are no legal/risk implications contained within this report.

11.4 Human Resources

There are no human resources implications arising from this report.

11.5 Strategic Plan Priorities

There are no strategic plan priorities issues arising from this report.

11.6 Equalities

(a) Equalities

This report has been considered under the Corporate Equalities Impact Assessment (EqIA) process with the following outcome:

YES – Assessed as relevant and an EqIA is required.

NO – This report does not introduce a new policy, function or strategy or

recommend a substantive change to an existing policy, function or strategy.

Therefore, assessed as not relevant and no EqIA is required. Provide any other relevant reasons why an EqIA is not necessary/screening statement.

(b) Equality Outcomes

Χ

How does this report address our Equality Outcomes?

Equalities Outcome	Implications
People, including individuals from the above protected characteristic groups, can access HSCP services.	None
Discrimination faced by people covered by the protected characteristics across HSCP services is reduced if not eliminated.	None
People with protected characteristics feel safe within their communities.	None
People with protected characteristics feel included in the planning and developing of services.	None
HSCP staff understand the needs of people with different protected characteristic and promote diversity in the work that they do.	None
Opportunities to support Learning Disability service users experiencing gender based violence are maximised.	None
Positive attitudes towards the resettled refugee community in Inverclyde are promoted.	None

(c) Fairer Scotland Duty

If this report affects or proposes any major strategic decision: -

Has there been active consideration of how this report's recommendations reduce inequalities of outcome?

YES – A written statement showing how this report's recommendations reduce inequalities of outcome caused by socio-economic disadvantage has been completed.

NO – Assessed as not relevant under the Fairer Scotland Duty for the following reasons: Provide reasons why the report has been assessed as not relevant.

(d) Children and Young People

Has a Children's Rights and Wellbeing Impact Assessment been carried out?

		YES – Assessed as relevant and a CRWIA is required.
•	х	NO – Assessed as not relevant as this report does not involve a new policy, function or strategy or recommends a substantive change to an existing policy, function or strategy which will have an impact on children's rights.

11.7 Clinical or Care Governance

There are no clinical or care governance issues arising from this report.

11.8 National Wellbeing Outcomes

How does this report support delivery of the National Wellbeing Outcomes?

National Wellbeing Outcome	Implications
People are able to look after and improve their own health and wellbeing and	None
live in good health for longer.	
People, including those with disabilities or long-term conditions or who are frail	None
are able to live, as far as reasonably practicable, independently and at home	
or in a homely setting in their community	
People who use health and social care services have positive experiences of	None
those services, and have their dignity respected.	
Health and social care services are centred on helping to maintain or improve	None
the quality of life of people who use those services.	
Health and social care services contribute to reducing health inequalities.	None
People who provide unpaid care are supported to look after their own health	None
and wellbeing, including reducing any negative impact of their caring role on	
their own health and wellbeing.	
People using health and social care services are safe from harm.	None
People who work in health and social care services feel engaged with the work	None
they do and are supported to continuously improve the information, support,	
care and treatment they provide.	
Resources are used effectively in the provision of health and social care	Effective
services.	financial
	monitoring
	processes
	ensure resources are
	used in line with
	the Strategic
	Plan to deliver
	services
	efficiently

11.9 Environmental/Sustainability

Summarise any environmental / climate change impacts which relate to this report.

Has a Strategic Environmental Assessment been carried out?

	YES – assessed as relevant and a Strategic Environmental Assessment is required.
Х	NO – This report does not propose or seek approval for a plan, policy, programme, strategy or document which is like to have significant environmental effects, if implemented.

11.10 Data Protection

Has a Data Protection Impact Assessment been carried out?

	YES – This report involves data processing which may result in a high risk to the rights and freedoms of individuals.
х	NO – Assessed as not relevant as this report does not involve data processing which may result in a high risk to the rights and freedoms of individuals.

12.0 DIRECTIONS

12.1		Direction to:	
		No Direction Required	
	to Council, Health	Inverclyde Council	
Board or Both		3. NHS Greater Glasgow & Clyde (GG&C)	
		4. Inverclyde Council and NHS GG&C	Х

13.0 CONSULTATION

13.1 The report has been prepared by the Chief Officer of Inverclyde Health and Social Care Partnership (HSCP) after due consideration with relevant senior officers in the HSCP.

14.0 BACKGROUND PAPERS

14.1 2023/24 Revenue Budget paper to Integration Joint Board 20 March 2023 https://www.inverclyde.gov.uk/meetings/documents/16133/09%20Inverclyde%20IJB%20Budget%202023-24.pdf

INVERCLYDE HSCP

REVENUE BUDGET 2024/25 PROJECTED POSITION

PERIOD 3: 1 April 2024 - 30 June 2025

SUBJECTIVE ANALYSIS	Budget 2024/25 £000	Revised Budget 2024/25 £000	Projected Out-turn 2024/25 £000	Projected Over/(Under) Spend £000	Percentage Variance
Employee Costs	67,470	67,106	67,141	35	0.1%
Property Costs	1,160	1,058	1,213	155	14.7%
Supplies & Services	6,854	7,229	7,215	(14)	-0.2%
Payments to other bodies	54,956	58,835	59,110	275	0.5%
Family Health Services	28,330	28,564	28,564	0	0.0%
Prescribing	19,781	20,185	21,036	851	4.2%
Resource transfer	19,589	19,706	19,706	0	0.0%
Income	(24,258)	(25,459)	(26,266)	(807)	3.2%
HSCP NET DIRECT EXPENDITURE	173,882	177,224	177,719	495	0.3%
Set Aside	35,398	37,670	37,670	0	0.0%
HSCP NET TOTAL EXPENDITURE	209,280	214,894	215,389	495	0.2%

OBJECTIVE ANALYSIS	Budget 2024/25 £000	Revised Budget 2024/25 £000	Projected Out-turn 2024/25 £000	Projected Over/(Under) Spend £000	Percentage Variance
Strategy & Support Services	3,706	3,571	3,141	(430)	-12.0%
Management & Admin	5,328	8,449	5,079	(3,370)	-39.9%
Older Persons	33,903	31,836	30,968	(868)	-2.7%
Learning Disabilities	11,474	12,069	12,112	43	0.4%
Mental Health - Communities	5,536	5,143	4,796	(347)	-6.7%
Mental Health - Inpatient Services	11,237	11,179	11,723	544	4.9%
Children & Families	16,531	16,129	20,493	4,364	27.1%
Physical & Sensory	3,148	3,460	3,465	5	0.1%
Alcohol & Drug Recovery Service	3,575	3,285	3,118	(167)	-5.1%
Assessment & Care Management / Health & Community Care	10,792	12,940	12,745	(195)	-1.5%
Criminal Justice / Prison Service	19	(110)	(155)	(45)	0.0%
Homelessness	1,203	1,088	1,196	108	9.9%
Family Health Services	28,330	28,564	28,564	0	0.0%
Prescribing	19,968	20,373	21,224	851	4.2%
Resource Transfer	19,132	19,250	19,250	0	0.0%
HSCP NET DIRECT EXPENDITURE	173,882	177,224	177,719	495	0.3%
Set Aside	35,398	37,670	37,670	0	0.0%
HSCP NET TOTAL EXPENDITURE	209,280	214,894	215,389	495	0.2%
FUNDED BY					
NHS Contribution to the IJB	100,168	103,328	103,607	279	0.3%
NHS Contribution for Set Aside	35,398	37,670	37,670	0	0.0%
Council Contribution to the IJB	73,714	73,896	74,112	216	0.3%
HSCP NET INCOME	209,280	214,894	215,389	495	0.2%
HSCP OPERATING (SURPLUS)/DEFICIT			495		
Anticipated movement in reserves *			6,592		
HSCP ANNUAL ACCOUNTS PROJECTED			,		
REPORTING (SURPLUS)/DEFICIT			7,087		

^{*} See Reserves Analysis for full breakdown

SOCIAL CARE

REVENUE BUDGET 2024/25 PROJECTED POSITION

PERIOD 3: 1 April 2024 - 30 June 2025

SUBJECTIVE ANALYSIS	Budget 2024/25 £000	Revised Budget 2024/25 £000	Projected Out-turn 2024/25 £000	Projected Over/(Under) Spend £000	Percentage Variance
SOCIAL CARE					
Employee Costs	39,111	35,972	36,359	387	1.08%
Property costs	1,154	1,052	1,207	155	14.73%
Supplies and Services	1,144	1,144	1,293	149	13.02%
Transport and Plant	312	325	338	13	4.00%
Administration Costs	775	735	779	44	5.99%
Payments to Other Bodies	54,956	58,835	59,110	275	0.47%
Income	(23,739)	(24,167)	(24,974)	(807)	3.34%
SOCIAL CARE NET EXPENDITURE	73,714	73,896	74,112	216	0.29%

OBJECTIVE ANALYSIS	Budget 2024/25 £000	Revised Budget 2024/25 £000	Projected Out-turn 2024/25 £000	Projected Over/(Under) Spend £000	Percentage Variance
SOCIAL CARE					
Children & Families	13,517	13,129	17,552	4,423	33.69%
Criminal Justice	19	(110)	(155)	(45)	40.91%
Older Persons	33,903	31,836	30,968	(868)	-2.73%
Learning Disabilities	10,803	11,401	11,458	57	0.50%
Physical & Sensory	3,148	3,460	3,465	5	0.14%
Assessment & Care Management	2,749	2,054	1,970	(84)	-4.09%
Mental Health	1,913	1,648	1,512	(136)	-8.25%
Alcohol & Drugs Recovery Service	1,164	885	849	(36)	-4.07%
Homelessness	1,203	1,088	1,196	108	9.93%
Finance, Planning and Resources	2,144	2,082	2,104	22	0.00%
Business Support/Corporate Director	3,151	6,423	3,193	(3,230)	0.00%
SOCIAL CARE NET EXPENDITURE	73,714	73,896	74,112	216	0.29%

COUNCIL CONTRIBUTION TO THE IJB	Budget 2024/25 £000	Revised Budget 2024/25 £000	Projected Out-turn 2024/25 £000	Projected Over/(Under) Spend £000	Percentage Variance
Council Contribution to the IJB	73,714	73,896	74,112	216	0.29%
Projected Transfer (from) / to Reserves				(216)	

<u>HEALTH</u>

REVENUE BUDGET 2024/25 PROJECTED POSITION

PERIOD 3: 1 April 2024 - 30 June 2025

SUBJECTIVE ANALYSIS	Budget 2024/25 £000	Revised Budget 2024/25 £000	Projected Out-turn 2024/25 £000	Projected Over/(Under) Spend £000	Percentage Variance
HEALTH					
Employee Costs	28,359	31,134	30,782	(352)	-1.13%
Property	6	6	6	0	0.00%
Supplies & Services	4,622	5,025	4,805	(220)	-4.38%
Family Health Services (net)	28,330	28,564	28,564	0	0.00%
Prescribing (net)	19,781	20,185	21,036	851	4.22%
Resource Transfer	19,589	19,706	19,706	0	0.00%
Income	(519)	(1,292)	(1,292)	0	0.00%
HEALTH NET DIRECT EXPENDITURE	100,168	103,328	103,607	279	0.27%
Set Aside	35,398	37,670	37,670	0	0.00%
HEALTH NET DIRECT EXPENDITURE	135,566	140,998	141,277	279	0.20%

		Revised	Projected	Projected	Percentage
OBJECTIVE ANALYSIS	Budget	Budget	Out-turn	Over/(Under)	Variance
OBJECTIVE ANALTSIS	2024/25	2024/25	2024/25	Spend	
	£000	£000	£000	£000	
HEALTH					
Children & Families	3,014	3,000	2,941	(59)	-1.97%
Health & Community Care	8,043	10,886	10,775	(111)	-1.02%
Management & Admin	2,177	2,026	1,886	(140)	-6.91%
Learning Disabilities	671	668	654	(14)	-2.10%
Alcohol & Drug Recovery Service	2,411	2,400	2,269	(131)	-5.46%
Mental Health - Communities	3,623	3,495	3,284	(211)	-6.04%
Mental Health - Inpatient Services	11,237	11,179	11,723	544	4.87%
Strategy & Support Services	727	757	638	(119)	-15.72%
Family Health Services	28,330	28,564	28,564	0	0.00%
Prescribing	19,968	20,373	21,224	851	4.18%
Financial Planning	835	732	399	(333)	0.00%
Resource Transfer	19,132	19,250	19,250	0	0.00%
HEALTH NET DIRECT EXPENDITURE	100,168	103,328	103,607	279	0.27%
Set Aside	35,398	37,670	37,670	0	0.00%
HEALTH NET DIRECT EXPENDITURE	135,566	140,998	141,277	279	0.20%

HEALTH CONTRIBUTION TO THE IJB		Revised	Projected	Projected	Percentage
	Budget	Budget	Out-turn	Over/(Under)	Variance
HEALTH CONTRIBUTION TO THE IJB	2024/25	2024/25	2024/25	Spend	
	£000	£000	£000	£000	
NHS Contribution to the IJB	135,566	140,998	141,277	279	0.20%
Transfer (from) / to Reserves				(279)	

	Approved Budget		Movements	Transfers (to)/	Revised Budget	
Inverclyde HSCP - Service	2024/25	Inflation	Virement	Supplementary Budgets	from Earmarked Reserves	2024/25
	£000	£000	£000	£000	£000	£000
	2000	2000	2000	2000		2000
Children & Families	16,531	0	(715)	313	0	16,129
Criminal Justice	19	0	(129)	0	0	(110)
Older Persons	33,903	0	(2,067)	0	0	31,836
Learning Disabilities	11,474	0	594	0	0	12,068
Physical & Sensory	3,148	0	312	0	0	3,460
Assessment & Care Management/ Health & Community Care	10,792	0	(785)	2,934	0	12,940
Mental Health - Communities	5,536	0	(392)	0	0	5,143
Mental Health - In Patient Services	11,237	0	(58)	(1)	0	11,178
Alcohol & Drug Recovery Service	3,575	0	(290)	Ò	0	3,285
Homelessness	1,203	0	(115)	0	0	1,088
Strategy & Support Services	3,706	0	(138)	2	0	3,570
Management, Admin & Business Support	5,328	0	3,122	0	0	8,450
Family Health Services	28,330	0	234	0	0	28,564
Prescribing	19,968	0	405	0	0	20,373
Resource Transfer	19,132	0	118	0	0	19,250
Set aside	35,398	0	0	2,272	0	37,670
Totals	209,280	0	95	5,520	0	214,894

	Approved Budget	Movements			Transfers (to)/	Revised Budget
Social Care - Service	2024/25	Inflation	Virement	Supplementary Budgets	from Earmarked Reserves	2024/25
	£000	£000	£000	£000	£000	£000
Children & Families	13,517		(701)	313		13,129
Criminal Justice	19		(129)			(110)
Older Persons	33,903		(2,067)			31,836
Learning Disabilities	10,803		598			11,401
Physical & Sensory	3,148		312			3,460
Assessment & Care Management	2,749		(695)			2,054
Mental Health - Community	1,913		(265)			1,648
Alcohol & Drug Recovery Service	1,164		(279)			885
Homelessness	1,203		(115)			1,088
Strategy & Support Services	2,144		(62)			2,082
Business Support	3,151		3,272			6,423
Totals	73,714	0	(131)	313	0	73,896

	Approved Budget		Movements		Transfers (to)/	Revised Budget
Health - Service	2024/25	Inflation	Virement	Supplementary Budgets	from Earmarked Reserves	2024/25
	£000	£000	£000	£000	£000	£000
a			(4.4)			
Children & Families	3,014		(14)			3,000
Health & Community Care	8,043		(90)	2,933		10,886
Management & Admin	2,177		(151)			2,026
Learning Disabilities	671		(4)			667
Alcohol & Drug Recovery Service	2,411		(11)			2,400
Mental Health - Communities	3,623		(127)			3,496
Mental Health - Inpatient Services	11,237		(58)			11,179
Strategy & Support Services	727		28	2		757
Family Health Services	28,330		234			28,564
Prescribing	19,968		405			20,373
Financial Planning	835		(103)			732
Resource Transfer	19,132		118			19,250
Set aside	35,398			2,272		37,670
Totals	135,566	0	225	5,207	0	140,998



INVERCLYDE INTEGRATION JOINT BOARD

DIRECTION

ISSUED UNDER S26-28 OF THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT 2014

THE INVERCLYDE COUNCIL is hereby directed to deliver for the Inverciyde Integration Joint Board (the IJB), the services noted below in pursuance of the functions noted below and within the associated budget noted below.

Services will be provided in line with the IJB's Strategic Plan and existing operational arrangements pending future directions from the IJB. All services must be procured and delivered in line with Best Value principles.

Services: All services listed in Annex 2, Part 2 of the Inverclyde Health and Social Care Partnership

Integration Scheme.

Functions: All functions listed in Annex 2, Part 1 of the Inverciyde Health and Social Care Partnership

Budget

2024/25

Integration Scheme.

Associated Budget:

SUBJECTIVE ANALYSIS

	£000
SOCIAL CARE	
Employee Costs	35,972
Property costs	1,052
Supplies and Services	1,144
Transport and Plant	325
Administration Costs	735
Payments to Other Bodies	58,835
Income (incl Resource Transfer)	(24,167)
SOCIAL CARE NET EXPENDITURE	73,896
Social Care Transfer from EMR	216
Health Transfer from EMR *	279
Total anticipated transfer from EMR at year end	495

	Budget
OBJECTIVE ANALYSIS	2024/25
	£000
SOCIAL CARE	
Children & Families	13,129
Criminal Justice	(110)
Older Persons	31,836
Learning Disabilities	11,401
Physical & Sensory	3,460
Assessment & Care Management	2,054
Mental Health	1,648
Alcohol & Drugs Recovery Service	885
Homelessness	1,088
Finance, Planning and Resources	2,082
Business Support	6,423
SOCIAL CARE NET EXPENDITURE	73,896

^{*} to be funded by reserves held for IJB



Budget

INVERCLYDE INTEGRATION JOINT BOARD

DIRECTION

ISSUED UNDER S26-28 OF THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT 2014

GREATER GLASGOW & CLYDE NHS HEALTH BOARD is hereby directed to deliver for the Inverciyde Integration Joint Board (the IJB), the services noted below in pursuance of the functions noted below and within the associated budget noted below.

Services will be provided in line with the IJB's Strategic Plan and existing operational arrangements pending future directions from the IJB. All services must be procured and delivered in line with Best Value principles.

Services: All services listed in Annex 1, Part 2 of the Inverciyde Health and Social Care

Partnership Integration Scheme.

Functions: All functions listed in Annex 1, Part 1 of the Inverclyde Health and Social Care

Partnership Integration Scheme.

Associated Budget:

	Budget
SUBJECTIVE ANALYSIS	2024/25
	£000
HEALTH	
Employee Costs	31,134
Property costs	6
Supplies and Services	5,025
Family Health Services (net)	28,564
Prescribing (net)	20,185
Resources Transfer	19,706
Income	(1,292)
HEALTH NET DIRECT EXPENDITURE	103,328
Set Aside	37,670
NET EXPENDITURE INCLUDING SCF	140,998

OBJECTIVE ANALYSIS	2024/25
	£000
HEALTH	
Children & Families	3,000
Health & Community Care	10,886
Management & Admin	2,026
Learning Disabilities	668
Alcohol & Drug Recovery Service	2,400
Mental Health - Communities	3,495
Mental Health - Inpatient Services	11,179
Strategy & Support Services	757
Family Health Services	28,564
Prescribing	20,373
Financial Planning	732
Resource Transfer	19,250
HEALTH NET DIRECT EXPENDITURE	103,328
Set Aside	37,670
NET EXPENDITURE INCLUDING SCF	140,998

Health Transfer from EMR	279
•	

nd Balance as at 1 April 2024
Balance committed to date
Balance still to be committed New Requests 4 1,226,000 9 746,987 9 479,013

Maximising Independence - Maximising Independence - Maxe Early Contact Count and Supporting self management Community of Practice. 1wte Band 5 18 months and training. month project.
Learning Academy - newly
qualified social worker
supported year and
practice teaching hub. 2 Ipromise - Mind of my own digital resource to allow young people to access software 24/7 SWIFT replacement project - backfill. 18 Planning & Redesign
Support Officer - will be
responsible for the Locality
Planning and Community
Engagement Work with a
focus also on the Business
Support Review. £131k Phlebotomy post for 1 year, part of the plan to address issues raised by OPMH Clinical Fellows, share of 6wte Clinical Fellows across GG&C to Mental Health address recruitment issues Services year project. Band 3 Inpatient Specialist - 2 year post 1wte Band 7 and 0.2wte Band 3 admin (inc IT within medical staffing. 18-24 month posts. Project Title the Deanery visit. equipment and phone) CAMHS Clinical Nurse over 2 years. Mental Health Services Strategy & Support Services Children's Services ≥ C&F Planning HSCP wide Service Area Katrina Philips Debbie Maloney/Ann Murray Katrina Philips Service Manager Lynn Smith Lesley Ellis Scott Bryan Arlene Mailey Scott Bryan Balance if new requests approved Approved UB/TB ЫB БB 귬 큠 귬 큠 В 귬 21/09/22 Date Approved 30/05/22 28/06/23 20/03/23 21/09/22 21/09/22 30/05/22 Social Care/ Health Spend Health Health Health Health Social Care Social Care Health Social Care Requested Funding 497,729 85,060 136,434 58,000 131,000 32,000 53,176 53,690 Agreed Funding (see Funding amendment tab for detail) 497,729 131,000 136,434 85,060 58,000 53,690 53,176 32,000 497,729 131,000 85,060 136,434 58,000 53,176 32,000 53,690 Project Complete 52,200 36,497 22,975 34,832 35,949 97,407 16,369 0 Prior years' spend 2024/25 Spend 10,128 16,047 17,443 4,772 9,486 Balance to spend 58,563 66,791 497,729 16,731 18,858 17,227 17,545 (460) requirement reduced funding Additional. (13,000) 7,500 1,627

046

045

043

042

24

039

038

037

Report on goutcomes due by Band 3 admin post started 1/4/23. Band 7 started 4/7/23. Anticipate additional costs due to pay and superan uplifts of around £7.5k. Carol confirmed post was filled 14/8/23. Person now appointed to permanent post within Inpatients from 14/8/24. Anticipate additional costs due to pay and superann upliffs. Lesley advises that as this went through G Cloud there was only the option of 2 year contract rather than the 3 years. Remaining costs will be incurred in year 3. Posts filled September 2022. Anticipate reduced costs due to vacancies, of around £13k. Marie advised recruitment has been delayed, still in discussion phase. Post filled from 10/11/23 Staff in post from 10 January 23. Post filled 12 September 22 until Sep 24 Updates

APPENDIX 7

INVERCLYDE HSCP - CAPITAL BUDGET 2024/25

PERIOD 3: 1 April 2024 - 30 June 2025

			Current year	t year			Future years	years	
Project Name	Est Total Cost	Est Total Actual to Cost 31/03/24	Approved Revised Budget Estimate 2024/25 2024/25	Revised Estimate 2024/25	pproved Revised Actual to Estimate Estimate Estimate 2024/25 2024/25 31/06/24 2025/26 2026/27 2027/28	Estimate 2025/26	Estimate 2026/27	Estimate 2027/28	Future Years
	£000	€000	£000	£000	€000	£000	€000	£000	£000
Social Work									
New Community Hub	9,507	655	3,447	3,447	12	5,405	0	0	0
Swift Upgrade	200	0	200	0	0	200	0	0	0
Social Work Total	9,707	655	3,647	3,447	12	5,605	0	0	0

	Balance at 31 March 2024	Projected net spend/ (Additions) 2024/25	Projected balance as at 31 March 2025		IIkh (Quirail	200Ud50i	Responsible	Connecto
EMR type/source SCOTTISH GOVERNMENT FUNDING - SPECIFIC FUNDS	£000	£000s	£000s	£000s	Health /Council	CO/Head of Service	officer	Comments
Mental Health Action 15	116	0	116	116	Health	Katrina Phillips	Katrina Phillips	Fully committed for fixed term posts Fully committed - remaining balance relates to MIST posts, allowable earmarking for use in 24/25 and CORRA income
Alcohol & Drug Partnerships	502	45	457	457	Health	Katrina Phillips	Katrina Phillips	for Residential Rehab project A number of initiatives ongoing wtihin these funds e.g. Thrive under 5, Smoking prevention, GP premises
Primary Care Support	671	215	456	456	Health	Alan Best	Pauline Atkinson	improvement.
Community Living Change	101	101	0	0	Health/Council	Alan Best	Laura Porter	Balance is for ongoing committed posts Fully committed - balance to fund costs of committed posts
Winter planning - MDT	134	81	53	53	Health	Alan Best	Debbi Maloney Laura Moore - Chief	and equipment spend 24/25 and onwards. Fully committed - balance is for ongoing Band 5 and 6
Winter planning - Health Care Support Worker	331	279	52	52	Health	Laura Moore - Chief Nurse	Nurse	posts commitments Care and support at home review commitments plus ongoing
Winter pressures - Care at Home	745	340	405	405	Council	Alan Best	Joyce Allan	care at home requirements being progressed.Maximising indep/CM work. Any unused funds at year end to be earmarked for
Care home oversight	88	49	39	39	Health	Laura Moore - Chief Nurse	Laura Moore - Chief Nurse	continuation of workstreams including Call before you convey
Learning Disability Health Checks	64	0	64	64	Health	Alan Best	Laura Porter	To fund central team work re LD Health checks led by East Renfrewshire
		-						Consultation with carers being carried out to identify most appropriate use of funds. A range of commitments under way to be incurred in
Carers	254	100	154	154	Council	Alan Best	Alan Best	2024/25 financial year with further developments ongoing.
MH Recovery & Renewal	360	52	308	308	Health	Katrina Phillips	Katrina Phillips	Earmarked for continuation of board-wide facilities improvement and workforce wellbeing initiatives.
Sub-total EXISTING PROJECTS/COMMITMENTS	3,366	1,262	2,104	2,104				
								Fully committed. Ind sector lead costs committed 24/25
Integrated Care Fund	108	108	0	0	Council	Alan Best	Alan Best	and 25/26. Fully committed - to delay long term care bed reductions in
Delayed Discharge	50	50	0	0	Council	Alan Best	Alan Best	24/25
Welfare	106	106	0	0	Council	Alan Best	Emma Cummings	Fully committed
SWIFT Replacement Project	415	0	415	415	Council	Craig Given	Scott Bryan	For project implementation and contingency. Project on hold to July 2025.
Rapid Rehousing Transition Plan (RRTP)	75	75			Council	Alan Best	Alan Best	Fully committed
LD Estates	500	100	400	400	Council	Alan Best	Laura Porter	Community Hub non capital spend reserve For continued support for refugees in Inverciyde area. New
Refugee Scheme	3,073	823	2,250	2,250	Council	Alan Best	Emma Cummings	Scots Team, third sector support, interpreting, education support etc. Income received to fund planned spend over 23/24 and next 3 financial years at this stage
Tier 2 Counselling	229	60	169	169	Council	Jonathan Hinds	Lynn Smith	School counselling contract being renewed. Commitment held for future years
IJB Staff L&D Fund	347	210	137	137		Jonathan Hinds	Arlene Mailey	Training board led spend for MSC students, staff support, Grow your own and ongoing Social work Adult/Child protection training.
Whole Family Wellbeing	766	175	591	591	Council	Jonathan Hinds	Molly Coyle/Lesley Ellis	Spending Plan submitted to SG. Will be fully utilised over the period of the funding currently assuming to 2026-27.
CORRA Resident Rehab	87	0	87		Council	Katrina Phillips	Alan Crawford	New Reserve for CORRA Residential Rehab Project. Funds will be utilised over the life of the project in line with the project plan.
Contribution to Partner Capital Projects	1,099	500	599	599	Council	Kate Rocks	Craig Given	Community Hub spend reprofiled. £500k contribution likely to be during current financial year.
Continuation of article Capital Frojects	1,000	300	000	033	Council	rate roots	Orang Orvers	to be during durient intariotal year.
The Lens Project	132	132	0	0	Council/Health	Jonathan Hinds	Craig Given	Projects identified to take forward
Homelessness	256	256	0	0	Council	Alan Best	Alan Best	Redesign transition funding. Balance committed for continuation of temp posts in 24/25. To implement the National and Local Autism strategies with
Autism Friendly	123	60			Council	Alan Best	Alan Best	an aim to create an 'Autism Inclusive Inverclyde'.
Temporary Posts ADRS fixed term posts	256 103	204 40	52 63		Council Council	Various Katrina Phillips	Various Katrina Phillips	Temporary posts over 24/25 For continuation of fixed term posts
National Trauma Training	50	50	0	0	Council	Jonathan Hinds	Laurence Reilly	Balance brought forward. Being considered alongside overall trauma training strategy will be utilised in 24/25
Sub-total TRANSFORMATION PROJECTS	7,775	2,949	4,826	4,826				
Transformation Fund	1,226	747	479	479	Shared	Kate Rocks	Various	Remaining funding will redirected to the new Innovation Fund. Redesign transition funding including Residential Rehab
Addictions Review Mental Health Transformation	272 477	60	212 377	212 377	Shared	Katrina Phillips	Katrina Phillips	costs.
		100	3//	3//	Shared	Katrina Phillips	Katrina Phillips	Fully committed towards ANP service within MH
IJB Digital Strategy Sub-total	202 2,177	202 1,109	1,068	1,068	Shared	Alan Best	Joyce Allan	Analogue to Digital commitments - spending plan ongoing
BUDGET SMOOTHING Adoption/Fostering/Residential Childcare	466	0		466	Council	Jonathon Hinds	Molly Coyle	
Prescribing	563	563	0	0	Health	Alan Best	Alan Best	Full Spent Anticipated
Continuing Care Residential & Nursing Placements	267 432	0	267 432	267 432	Council Council	Jonathon Hinds Alan Best	Molly Coyle Alan Best	
IJB Serverance Contigency Costs	1,492	0	1,492	1,492	Council	Kate Rocks		
LD Client Commitments Client Commitments - general	382 414	0	382 414	382 414	Council Council	Alan Best Kate Rocks	Laura Porter Craig Given	
Pay contingency	392	0	392	392	Council	Craig Given	Craig Given	To address any additional pay award implications for 24/25.
Sub-total Total Earmarked	4,408 17,726	563 5,883	3,845 11,843	3,845 11,843				
UN-EARMARKED RESERVES		709		852	IJB	Craig Given		CO 700m used to find hudget can for 2000/04
General Un-Earmarked Reserves	1,561 1,561	709		852	IJĎ	Craig Given		£0.709m used to fund budget gap for 2023/24
TOTAL Reserves	19,287	6,592		12,695				Projected overspend to be funded from reserves. Allocate
Final projected overspend to be funded from reserves FINAL PROJECTED POSITION	19,287	495 7,087	(495) 12,200	(495) 12,200				at year end

Reserves Summary Sheet for Covering Report

00s 262	
262	2.104
	=,
949	4,826
109	1,068
563	3,845
883	11,843
709	852
495	(495)
087	12,200
	563 883 709 495